Implementation Status & Results
Iraq
IQ - Emergency Electricity (P087734)

Operation Name: IQ - Emergency Electricity (P087734)  
Country: Iraq  
Product Line: IBRD/IDA  
Implementing Agency(ies): Ministry of Electricity

Project Stage: Implementation  
Approval FY: 2007  
Region: MIDDLE EAST AND NORTH AFRICA  
Lending Instrument: Emergency Recovery Loan

Seq.No: 12  
Status: ARCHIVED  
Archive Date: 06-Nov-2011

Key Dates

Board Approval Date: 29-Mar-2007  
Original Closing Date: 30-Jun-2011  
Planned Mid Term Review Date: 27-Apr-2012  
Last Archived ISR Date: 06-Nov-2011

Effectiveness Date: 17-Dec-2007  
Revised Closing Date: 30-Jun-2014  
Actual Mid Term Review Date: 24-Sep-2012

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The objectives of the project are to: (i) alleviate the current power supply shortfall by restoring the base load generation capacity of the Hartha Power Station Units 2 and 3 to 400 MW; and (ii) lay the groundwork for improved power system planning and fuel supply by providing the tools and other support necessary to enhance in-house capability to prepare, implement and operate current and future projects.

Has the Project Development Objective been changed since Board Approval of the Project?

☐ Yes  ☐ No

Component(s)

Component Name  
Rehabilitation of Hartha Power Station Units 2 and 3  
Support Services

Component Cost  
124.00  
6.00

Overall Ratings

Progress towards achievement of PDO  
Moderately Unsatisfactory  
Moderately Unsatisfactory

Overall Implementation Progress (IP)  
Moderately Unsatisfactory  
Moderately Unsatisfactory

Overall Risk Rating  

Implementation Status Overview

The Project initially suffered from significant delays in achieving Project effectiveness, and then subsequent delays in procurement of a Contractor. It was not until October 2010 that the main contract for Hartha power station rehabilitation became effective, and the Russian Contractor, TPE, commenced work. The Project has since experienced ongoing slow progress, and although there is evidence of reasonable physical progress at the Hartha Power Station site, this is yet to be reflected in ongoing substantial disbursements on the Project. In response to this slow progress, in June 2011 the Bank initiated regular Progress Review Meetings with the Ministry of Electricity (MoE) Project Management Team (PMT), the Contractor, TPE, and the Owner's Engineer, ELC to address issues that are affecting progress. The Project continues to be hampered by issues such as provision of visas for
Contractor and Consultant staff, and other administrative and contract management matters which will need to be resolved urgently if the Project is to be completed within the Project Closing Date, and meet its PDOs.

Locations

<table>
<thead>
<tr>
<th>Country</th>
<th>First Administrative Division</th>
<th>Location</th>
<th>Planned</th>
<th>Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td>Iraq</td>
<td>Not Entered</td>
<td>Al Harithah</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Iraq</td>
<td>Not Entered</td>
<td>Madinat ar Rashid</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Iraq</td>
<td>Not Entered</td>
<td>Al Hartha Power Station</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Results

Project Development Objective Indicators

<table>
<thead>
<tr>
<th>Indicator Name</th>
<th>Core</th>
<th>Unit of Measure</th>
<th>Value</th>
<th>Baseline</th>
<th>Current</th>
<th>End Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Restore original capacity of Unit 2 and 3.</td>
<td></td>
<td>Text</td>
<td>0 MW</td>
<td>0 MW</td>
<td>400 MW</td>
<td></td>
</tr>
<tr>
<td>Date</td>
<td></td>
<td></td>
<td>06-Mar-2007</td>
<td>18-May-2012</td>
<td>30-Apr-2014</td>
<td></td>
</tr>
<tr>
<td>Comments</td>
<td></td>
<td></td>
<td>Some progress being made, but this continues to be slow.</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

| Capacity building                                   |      | Text            | low capacity in generation and transmission system planning and development, project and contract management. | Ongoing capacity development showing signs of improved management of generation and transmission development within the MoE's central offices. | Increased capacity within the PMT in project and contract management for power generation projects. Increased overall capacity within MoE to manage the development of large scale generation and transmission systems. |
| Date                                               |      |                 | 06-Mar-2007 | 18-May-2012 | 31-Dec-2013 |
| Comments                                           |      |                 | Capacity development is happening centrally in MoE, with 5 individual specialist improving skills in technical specification and tender/contract management, and provide direct on-the-job training in systems to support better planning, design, specification and implementation of capital projects. Other training needs | |


related to ongoing management of operations at Hartha Power Station have also been identified and agreed with the PMT, and operations team for Hartha Power Station. This is currently being developed into a training plan for implementation.

### Intermediate Results Indicators

<table>
<thead>
<tr>
<th>Indicator Name</th>
<th>Core</th>
<th>Unit of Measure</th>
<th>Baseline</th>
<th>Current</th>
<th>End Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Qualified contractor appointed and rehabilitation works completed</td>
<td></td>
<td>Text</td>
<td>Value</td>
<td>26%</td>
<td>100%: Rehabilitation works successfully completed and units 2 and 3 fully operational</td>
</tr>
<tr>
<td>Date</td>
<td>06-Mar-2007</td>
<td>18-May-2012</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Comments</td>
<td></td>
<td></td>
<td></td>
<td>The Contractor states 26% physical progress. However progress continues to be slow and is now falling behind schedule. This ISR addresses the reasons behind this slow progress and actions that must be taken by MoE to improve progress.</td>
<td></td>
</tr>
</tbody>
</table>
Key Decisions Regarding Implementation

The Project continues to be hampered by issues related to project administration and contract management, and overall progress is now slipping behind the contractual schedule for the Project. TPE has provided an action plan and revised implementation schedule to recover lost time on the Project, however this can only be implemented if issues affecting progress are resolved. The Bank has written to the Government of Iraq requesting urgent attention to these issues, which include the provision of visas for Contractor and Consultant staff, and early action on project administration and contract management issues.

Restructuring History

Level two Approved on 24-Aug-2010

Related Projects

There are no related projects.