



## Competitiveness and Enterprise Development Project (CEDP) (P130471)

AFRICA | Uganda | Finance, Competitiveness and Innovation Global Practice |  
IBRD/IDA | Investment Project Financing | FY 2013 | Seq No: 13 | ARCHIVED on 31-May-2019 | ISR36977 |

Implementing Agencies: Government of Uganda, Private Sector Foundation Uganda

### Key Dates

#### Key Project Dates

Bank Approval Date: 09-May-2013	Effectiveness Date: 06-Jun-2014
Planned Mid Term Review Date: 25-Jul-2016	Actual Mid-Term Review Date: 30-Aug-2016
Original Closing Date: 31-Mar-2019	Revised Closing Date: 30-Jun-2020

### Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The development objective of the project is to improve the competitiveness of enterprises in Uganda by providing support for: (i) the implementation of business environment reforms, including the land administration reform and (ii) the development of priority productive and service sectors.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

### Components

Name

Land Administration Reform:(Cost \$54.00 M)  
Business Registration and Business Licensing Reforms:(Cost \$10.00 M)  
Tourism Development Initiatives:(Cost \$25.00 M)  
Matching Grant Program for MSMEs:(Cost \$8.00 M)  
Project Implementation:(Cost \$3.00 M)

### Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	● Moderately Satisfactory	● Moderately Satisfactory
Overall Implementation Progress (IP)	● Moderately Satisfactory	● Moderately Satisfactory
Overall Risk Rating	● Moderate	● Moderate

### Implementation Status and Key Decisions

The project is making steady progress which is outlined below:

#### Component 1: Land Administration Reform

##### Land Administration



The construction of Ministry Zonal Land Offices (MZO) in Kabale, Luwero, Mityana, Mpigi, Rukungiri, Soroti, and Tororo is completed; the Institute of Survey and Land management (ISLM) Dormitory and Multi-Purpose Hall at Entebbe have been completed. Upgrading of LIS in Jinja, Masaka and Mbarara has been done.

Revenue collections have increased since the launch of the LIS.

**Component 2: Business Registration and Business Licensing Reforms**

Construction of the URSB building is at 35 percent completion.

**Component 3: Tourism Competitiveness Development**

**Labor force for the Tourism Sub-sector**

The UHTTI building works are ongoing and works are at 60 percent completion.

**Component 4: Matching Grant Facility:**

A total of 248 SME's supported; Beneficiaries are 288,000 (51% are women), at least 2,000 jobs created among the benefiting MSMEs; and 10% increase in non-traditional exports among the benefiting MSMEs.

**Procurement:** All the main procurements have now been committed and this include the Uganda Registration Services Bureau building, where construction is ongoing, 10 MZOs and the girl's dormitory are completed. The construction of HTTI building is ongoing.

**Risks**

**Systematic Operations Risk-rating Tool**

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	--	● Substantial	● Substantial
Macroeconomic	--	● Moderate	● Moderate
Sector Strategies and Policies	--	● Moderate	● Moderate
Technical Design of Project or Program	--	● Moderate	● Moderate
Institutional Capacity for Implementation and Sustainability	--	● Moderate	● Moderate
Fiduciary	--	● Moderate	● Moderate
Environment and Social	--	● Moderate	● Moderate
Stakeholders	--	● Moderate	● Moderate
Other	--	● Moderate	● Moderate
Overall	--	● Moderate	● Moderate



## Results

### PDO Indicators by Objectives / Outcomes

Reduction in number of days				
►Reduction in number of days to register land (Days, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	52.00	42.00	25.00	25.00
Date	30-Jun-2010	31-Aug-2018	30-Apr-2019	30-Jun-2020

Reduction in time (days) and cost to register a business (as % of income per capita)				
►Reduction in number of days to register a business (Days, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	33.00	24.00	1.00	5.00
Date	30-Jun-2010	31-Aug-2018	30-Apr-2019	30-Jun-2020
►Cost to register a business (as % of income per capita) (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	76.70	33.60	33.60	50.00
Date	30-Jun-2010	31-Aug-2018	30-Apr-2019	30-Jun-2020

Increased International arrivals				
►Increased international tourist arrivals (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	945,000.00	1,449,000.00	1,449,000.00	1,500,000.00
Date	30-Jun-2010	31-Aug-2018	31-Aug-2018	30-Jun-2020

Tourism sector employment				
►Tourism sector employment (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	225,300.00	605,500.00	605,500.00	300,000.00



Date	30-Jun-2010	31-Aug-2018	31-Aug-2018	30-Jun-2020
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Increase in exports of non-traditional products				
▶ Increase in exports of non-traditional products (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	3.00	10.00	10.00
Date	30-Jun-2010	31-Aug-2018	30-Apr-2019	30-Jun-2020

Direct project beneficiaries				
▶ Direct project beneficiaries (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	287,632.00	287,632.00	1,000,000.00
Date	30-Jun-2010	31-Aug-2018	31-Aug-2018	30-Jun-2020

**Overall Comments**

CEDP is on track to or has exceeded targets on five main PDO indicators out of six. Some of the indicator's will be updated at the end of the calendar year.

**Intermediate Results Indicators by Components**

Land Administration Reform				
▶ Land parcel with use or ownership rights recorded as a result of the project (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	1,371.00	1,371.00	800,000.00
Date	30-Jun-2010	31-Aug-2018	31-Aug-2018	30-Jun-2020
▶ Number of communal land Associations formalized (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	313.00	430.00	600.00
Date	30-Jun-2010	31-Aug-2018	31-Aug-2018	30-Jun-2020



▶Target population with use or ownership rights recorded as a result of the project (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	6,855.00	6,855.00	2,666,000.00
Date	30-Jun-2010	31-Aug-2018	31-Aug-2018	30-Jun-2020
▶Target land area with use or ownership rights recorded as a result of project (Hectare(Ha), Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	228.00	228.00	571,000.00
Date	30-Jun-2010	31-Aug-2018	31-Aug-2018	30-Jun-2020
▶Percentage of customers reporting satisfaction with land registartion services (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	58.40	60.10	70.00
Date	30-Jun-2010	31-Aug-2018	30-Apr-2019	30-Jun-2020

Business Registration and Business Licensing Reforms				
▶Number of registered businesses on which data have been entered into the online business register (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	150,000.00
Date	25-Jun-2010	31-Aug-2018	31-Aug-2018	30-Jun-2020
▶Number of URSB Staff and other agencies trained in business registartion and business licensing new procedures (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	232.00	232.00	150.00
Date	30-Jun-2010	31-Aug-2018	30-Apr-2019	30-Jun-2020

Tourism Development Initiatives				
▶Number of staff at all levels across MoTWA who completed project-provided training in tourism sector issues (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	183.00	130.00
Date	30-Jun-2010	31-Aug-2018	30-Apr-2019	30-Jun-2020



▶Number of external industry and educational bodis that have accredited UHTTI (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	1.00	1.00	3.00
Date	30-Jun-2010	31-Aug-2018	30-Apr-2019	30-Jun-2020
▶Number of new Tourism MSMEs (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	68.00	94.00	125.00
Date	30-Jun-2010	31-Aug-2018	30-Apr-2019	30-Jun-2020

Matching Grant Program for MSMEs				
▶Number of new employees hired by MSMEs benefitting from the matching grant facility (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	7,801.00	329.00	2,460.00	11,000.00
Date	30-Jun-2010	31-Aug-2018	30-Apr-2019	30-Jun-2020
▶Increase in sales of firms supported under the matching grants facility (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	3.00	17.10	10.00
Date	30-Jun-2010	31-Aug-2018	30-Apr-2019	30-Jun-2020

## Data on Financial Performance

### Disbursements (by loan)

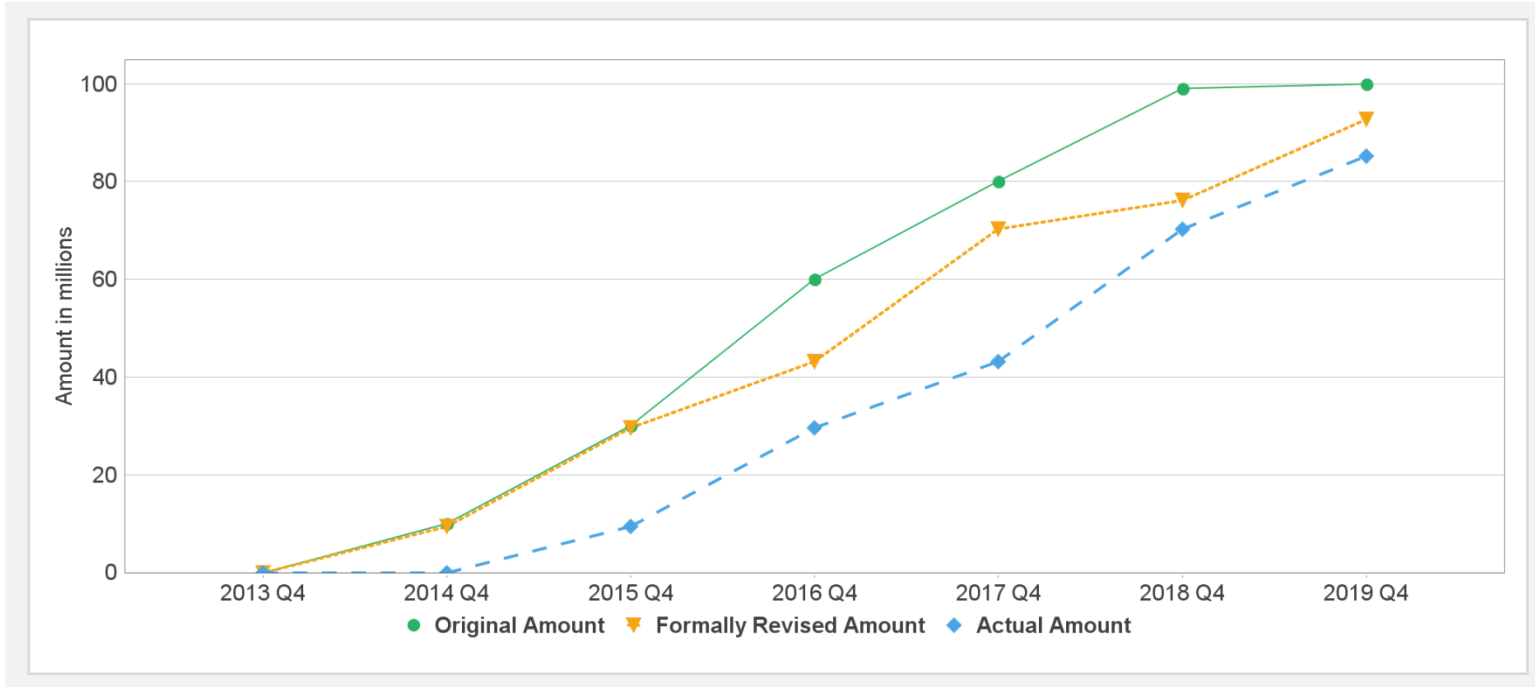
Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
P130471	IDA-52690	Effective	USD	100.00	100.00	0.00	85.24	7.44	92%

### Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P130471	IDA-52690	Effective	09-May-2013	31-Jan-2014	06-Jun-2014	31-Mar-2019	30-Jun-2020



### Cumulative Disbursements



### Restructuring History

Level 2 Approved on 26-Feb-2019

### Related Project(s)

P169435-COMPETITIVENESS AND ENTERPRISE DEVELOPMENT PROJECT