Key Dates

**Key Project Dates**

- Bank Approval Date: 24-Oct-2014
- Effectiveness Date: 24-Oct-2014
- Original Closing Date: 24-Oct-2019
- Revised Closing Date: 24-Oct-2019

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The Project's objective is to develop a model for civil society-government partnership for more transparent and accountable implementation of Paraguay’s Tekoporã Conditional Cash Transfer (CCT) program.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

Components

Overall Ratings

<table>
<thead>
<tr>
<th>Name</th>
<th>Previous Rating</th>
<th>Current Rating</th>
</tr>
</thead>
<tbody>
<tr>
<td>Progress towards achievement of PDO</td>
<td>--</td>
<td>Satisfactory</td>
</tr>
<tr>
<td>Overall Implementation Progress (IP)</td>
<td>--</td>
<td>Satisfactory</td>
</tr>
</tbody>
</table>

Implementation Status and Key Decisions

The Project is actively contributing in improving social accountability and transparency of Paraguay to achieve one CPS outcome indicators, being one of the least two social accountability mechanism under the Open Government initiative. One of the three main foreseen outcomes of the Project, scores of health and education services and the Program Tekopora functioning, has already been delivered and the other two are on track towards the achievement of the PDO at the mid-term review stage.

The first year of the Project was a learning period that demanded many negotiations among main stakeholders to reach agreements on how to implement the Project as well as specialized training in social audit tools to achieve common understanding of the scope of the tools.
empirical based tools such as the citizen scorecard is not common for Civil Society Organizations of Paraguay engagement in the public sphere. Therefore, after a slow pace of first year of implementation, during the second year (2016), the Project has finalized as planned the implementation of the first social audit of the Project, the citizen scorecard for the Cash Conditional Transfer Program Tekopora (Program). Scores on the functioning of the Program and quality of health and education services were provided through a survey of a sample of 1,107 families participants of the Program of five municipalities of the following four departments of Paraguay: San Pedro, Caazapá, Misiones and Canindeyú.

These scores have been shared at the local and central government levels (Municipalities, Ministries of Education, Health, Finance and Technical Secretariat of Planning) and are serving as inputs for improvements discussions among these stakeholders that is expected to be put in the Tekopora Continuous Improvement Monitoring Dashboard. Indeed, scores are being used as specific inputs for the Community Reports, second social audit tool of the Project, which results are expected for April 2017.

The Project has also been serving as a: (i) facilitator for other three sectoral projects supported by the Bank (Water, Transport, and Rural Development) – to commit specific citizen engagement participation in poverty fight in the Paraguay Open Government Action Plan 2016-2018; (ii) means for continuing the Bank’s engagement with the health and education sectors because of their participation in the Project; and (iii) reference for other NGOs and Donors engagement in social accountability with the GoP since the NGO Centro de Estudios Ambientales y Sociales-CEAMSO through the USAID’s Program is replicating the use of the community report in improving the kits of materials and school meals delivery in Asuncion.

The challenge ahead is to finalize the Knowledge Platform and Certification in Social Audit Tools Appliance System that are under development, communicate the add value of this type of exercise CSO- government collaborative efforts, and gain support of key stakeholders for the CCT type of Programs in fighting poverty.

### Risks

#### Overall Risk Rating

<table>
<thead>
<tr>
<th>Risk Category</th>
<th>Rating at Approval</th>
<th>Previous Rating</th>
<th>Current Rating</th>
</tr>
</thead>
<tbody>
<tr>
<td>Overall</td>
<td>--</td>
<td>--</td>
<td>Low</td>
</tr>
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</table>

#### Results

**Project Development Objective Indicators**

- **Intermediate Result indicator One:** Beneficiaries perceive that they are an important part and have an important responsibility in a national effort to eradicate poverty. They understand how the prog (Percentage, Custom)

<table>
<thead>
<tr>
<th></th>
<th>Baseline</th>
<th>Actual (Previous)</th>
<th>Actual (Current)</th>
<th>End Target</th>
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</thead>
<tbody>
<tr>
<td>Value</td>
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<td>--</td>
<td>80.00</td>
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<td>Date</td>
<td>30-Dec-2016</td>
<td>--</td>
<td>--</td>
<td>30-Jul-2018</td>
</tr>
</tbody>
</table>

Comments

- **Intermediate Result indicator One:** Beneficiaries perceive that they are an important part and have an important responsibility in a national effort to eradicate poverty (...)
- Unit of measure: % of beneficiaries who know about Tekoporã purpose
Data Source/Methodology: Citizen Scorecards
Description (Indicator definition etc.): % of the beneficiaries who obtained grades between 4 and 5 in the weighted index which measures beneficiaries knowledge about Tekoporã purpose.
Frequency: Year two baseline, year 3 and year 5

Number of MPCs with strengthens capacity to voice the concerns of the beneficiaries. (Number, Custom)

<table>
<thead>
<tr>
<th></th>
<th>Baseline</th>
<th>Actual (Previous)</th>
<th>Actual (Current)</th>
<th>End Target</th>
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</thead>
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<tr>
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<td>--</td>
<td>3.00</td>
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<td>Date</td>
<td>01-Mar-2017</td>
<td>--</td>
<td>--</td>
<td>30-Oct-2018</td>
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</tbody>
</table>

Comments
Indicator Two: Number of MPCs with strengthens capacity to voice the concerns of the beneficiaries.
Unit of Measure: Number of MPCs
Baseline Year 2 and Cumulative Target Values Years 3, 4, 5: 1, 2, 3
Data Source/Methodology:
Description: The number of MPCs who obtain a higher score in the Index

Percentage of opinion leaders aware of the CCT (Percentage, Custom)

<table>
<thead>
<tr>
<th></th>
<th>Baseline</th>
<th>Actual (Previous)</th>
<th>Actual (Current)</th>
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<td>Value</td>
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<td>--</td>
<td>90.00</td>
</tr>
<tr>
<td>Date</td>
<td>01-Mar-2017</td>
<td>--</td>
<td>--</td>
<td>30-Oct-2018</td>
</tr>
</tbody>
</table>

Comments
Indicator Three: Percentage of opinion leaders aware of the CCT program.
Unit of Measure: % of leaders
Baseline Year 2 and Cumulative Target Values Years 3 and 5: 66.7 %, 70 %, 90 %.
Data Source/Methodology:
Description: Degree of favorable perception on the part of leaders
Overall Comments
The three PDO indicators are likely to be achieved since all planned project activities and milestones that contribute with the expected intermediate results that are linked to the PDO indicators by year 2 of project implementation (June, 2016) have been successfully completed and others are on regular course.

Activities and milestones for the second disbursement expected by June, 2016, have been achieved and are:

(Component 1)
- By the end of Q2 (Y2) a Social Accountability process has been designed as evidenced by the following milestones:
  - i) Citizen Report Card Survey Sample defined and survey instrument designed.
  - ii) First survey round of at least 90% of the sampled beneficiary families and at least five Citizen Round Tables administered. (Components 1 & 2)
- By the end of Q2 (Y2) a collaborative engagement framework with Public Sector Institutions (PSIs) has been set up and operationalized as evidenced by the following milestones:
  - i) Agreements signed with Social Action Secretariat (SAS), Ministries of Education and Health signed.
  - ii) Agreements with at least 5 municipal authorities and 2 departmental authorities in the sample territories signed.
  - iii) A technical group among PSIs with responsibilities in the TEKOPORA CCT Program has been set up under the terms of the aforementioned agreements, and a "Dashboard" identifying key improvements and corrective measures for the TEKOPORA Program has been discussed and drafted.

(Component 3)
- By the end of Q2 (Y2) a knowledge management system has been set up as evidenced by the following milestone: i) Baseline conducted and Results Framework adjusted as needed.

Baseline for the PDO indicators that was constructed by the project in year 2 will be measured from year 3 (2017).

Intermediate Results Indicators

| IR Component 1: Strengthening the beneficiaries’ voice, civil society oversight - IRI One: | Beneficiaries perceive that they are an important part and have an important responsibility in a national e (Percentage, Custom) |
|---|---|---|---|
| Value | Baseline | Actual (Previous) | Actual (Current) | End Target |
| | 4.70 | -- | -- | 80.00 |
| Date | 30-Dec-2016 | -- | -- | 29-Jun-2018 |

Comments
Year two baseline, year 3 and year 5
Data Source/Methodology: Citizen Scorecards
Description: % of the beneficiaries who obtained grades between 4 and 5 in the weighted index which measures beneficiaries knowledge about Tekoporã purpose.
IR Component 1: Strengthening the beneficiaries' voice, civil society oversight. IRI Two: Opinion leaders, political leaders and private sector business le (Percentage, Custom)

<table>
<thead>
<tr>
<th></th>
<th>Baseline</th>
<th>Actual (Previous)</th>
<th>Actual (Current)</th>
<th>End Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Value</td>
<td>66.70</td>
<td>--</td>
<td>--</td>
<td>90.00</td>
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<tr>
<td>Date</td>
<td>30-Dec-2016</td>
<td>--</td>
<td>--</td>
<td>29-Jun-2018</td>
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</table>

Comments
Other sub indicators of the Intermediate Result, Component 1 - Intermediate Result indicator Two are:
2. Unit of Measure: % of positive answers of political leaders about the Cash Transfer Program
   Year two baseline, year 3 and year 5: 68.8%, 70%, 90%
   Data Source/Methodology: Survey
   Description: % average of positive answers of political leaders about their own knowledge about the Cash Transfer Program as it is trustworthy and necessary
3. Unit of Measure: % of positive answers of general public about the Cash Transfer Program
   Year two baseline, year 3 and year 5: 46.7%, 70%, 90%
   Survey
   Description: % average of positive answers of general public about their own knowledge about the Cash Transfer Program as it is trustworthy and necessary
4. Unit of Measure: % positive answers of NGOs about the Cash Transfer Program
   Year two baseline, year 3 and year 5: 66.7%, 70%, 90%
   Data Source/Methodology: Survey
   Description: % average of positive answers of NGOs about their own knowledge about the Cash Transfer Program as it is trustworthy and necessary

Intermediate Result indicator Three: The national budget appropriation including SAS, MSP & MEC includes sufficient resources in order to reach Tekoporã families – Under discussion.

IR Component 2: Improving the quality, effectiveness and efficiency of the CCT - IRI One: The beneficiary families perceive an improvement (Percentage, Custom)

<table>
<thead>
<tr>
<th></th>
<th>Baseline</th>
<th>Actual (Previous)</th>
<th>Actual (Current)</th>
<th>End Target</th>
</tr>
</thead>
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<td>--</td>
<td>--</td>
<td>29-Jun-2018</td>
</tr>
</tbody>
</table>

Comments
Other sub indicators of this Intermediate Result, Component 2 (...) are:
2. Unit of Measure: % of positive answers of political leaders about the Cash Transfer Program
   Year two baseline, year 3 and year 5: 68.8%, 70%, 90%
   Data Source/Methodology: Survey
Description: % average of positive answers of political leaders about their own knowledge about the Cash Transfer Program as it is trustworthy and necessary

3. Unit of Measure: % of positive answers of general public about the Cash Transfer Program
Year two baseline, year 3 and year 5: 46.7%, 70%, 90%
Survey
Description: % average of positive answers of general public about their own knowledge about the Cash Transfer Program as it is trustworthy and necessary

4. Unit of Measure: % positive answers of NGOs about the Cash Transfer Program
Year two baseline, year 3 and year 5: 66.7%, 70%, 90%
Data Source/Methodology: Survey
Description: % average of positive answers of NGOs about their own knowledge about the Cash Transfer Program as it is trustworthy and necessary

<table>
<thead>
<tr>
<th>IR Component 2: Improving the quality, effectiveness and efficiency of the CCT – IRI Two: 2 critical processes of the cash transfer prog (Number, Custom)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Baseline</strong></td>
</tr>
<tr>
<td>Value</td>
</tr>
<tr>
<td>Date</td>
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</tbody>
</table>

**Comments**

<table>
<thead>
<tr>
<th>IR Component 3: Knowledge management for program transparency, improvement and sustainability and project management - IRI One: Beneficiary families, technical staff and political authorities value (Percentage, Custom)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Baseline</strong></td>
</tr>
<tr>
<td>Value</td>
</tr>
<tr>
<td>Date</td>
</tr>
</tbody>
</table>

**Comments**

Intermediate Result Indicator One: Beneficiary families, technical staff and political authorities value and use the information gathering tools and incorporate evidence based findings in their planning and program improvement decisions

Unit of Measure: % of stakeholders
Baseline: Year three and five: 0, 50%, 80%
Data Source/Methodology: Survey
Description: Opinion of stakeholders on the value of information feedback

**Intermediate Result indicator Two:** The Tekoporâ experience is documented in multimedia contents that can be shared internationally

Unit of Measure: Number of Web site visits and downloads
Baseline, Year three and five: 0, 1000, 5000
Data Source/Methodology: Web site statistics
Description: Knowledge products used internationally

**Intermediate Result indicator Three:** SAS incorporates knowledge management and social accountability processes in at least another region.
Unit of Measure: Official resolutions
Baseline, year five: 0, 1
Data Source/Methodology: SAS secretariat
Description: SAS Official resolutions that adopt social accountability processes generated by the project

Overall Comments
Unit of Measure: Number of processes
Baseline, Year three 0, 2
Data Source/Methodology: O & M evaluation
Description: Selected critical processes will be improved through agreed action plans

### Data on Financial Performance

**Disbursements (by loan)**

<table>
<thead>
<tr>
<th>Project</th>
<th>Loan/Credit/TF</th>
<th>Status</th>
<th>Currency</th>
<th>Original</th>
<th>Revised</th>
<th>Cancelled</th>
<th>Disbursed</th>
<th>Undisbursed</th>
<th>Disbursed</th>
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</thead>
<tbody>
<tr>
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<td>TF-18137</td>
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<td>USD</td>
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<td>0.60</td>
<td>0.00</td>
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<td>0.29</td>
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</table>

**Key Dates (by loan)**

<table>
<thead>
<tr>
<th>Project</th>
<th>Loan/Credit/TF</th>
<th>Status</th>
<th>Approval Date</th>
<th>Signing Date</th>
<th>Effectiveness Date</th>
<th>Orig. Closing Date</th>
<th>Rev. Closing Date</th>
</tr>
</thead>
</table>

**Cumulative Disbursements**
Restructuring History

There has been no restructuring to date.

Related Project(s)

There are no related projects.