

**Implementation Status & Results
West Bank and Gaza
GZ-Palestinian P. NGO IV (P117444)**

Operation Name: GZ-Palestinian P. NGO IV (P117444)	Project Stage: Implementation	Seq.No: 5	Status: ARCHIVED	Archive Date: 31-Dec-2011
Country: West Bank and Gaza	Approval FY: 2011			
Product Line: Special Financing	Region: MIDDLE EAST AND NORTH AFRICA	Lending Instrument: Specific Investment Loan		
Implementing Agency(ies):				

Key Dates

Board Approval Date	08-Jul-2010	Original Closing Date	30-Jun-2013	Planned Mid Term Review Date	26-Mar-2012	Last Archived ISR Date	31-Dec-2011
Effectiveness Date	03-Sep-2010	Revised Closing Date	30-Jun-2013	Actual Mid Term Review Date	17-Mar-2012		

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

To provide social services to those who are poor, vulnerable or marginalized through NGOs and to strengthen the institutional capacity of these organizations

Has the Project Development Objective been changed since Board Approval of the Project?

Yes No

Component(s)

Component Name	Component Cost
NGO Grants for Social and Productive Services	1.40
NGO Sector Development	0.20
Project Management and Monitoring and Evaluation	0.40

Overall Ratings

	Previous Rating	Current Rating
Progress towards achievement of PDO	Satisfactory	Satisfactory
Overall Implementation Progress (IP)	Satisfactory	Satisfactory
Overall Risk Rating	Moderate	Moderate

Implementation Status Overview

The Palestinian Non-Governmental Organization Phase IV (PNGOIV) aims to provide, through NGOs, social services to those who are poor, vulnerable or marginalized and to strengthen the institutional capacity of these organizations. The project runs between 2010 and 2013, and the current funding partners are the World Bank (International Development Agency - IDA - 2 million) and the Agence Francaise de Developpement (AFD, Euro 5 million).

Project implementation is progressing well with 100% commitment of the IDA allocation and 85% commitment of the AFD allocation. Most of the recommended actions from the October 2011 mission have been achieved. The project continues its targeting of marginalized population groups and marginalized geographical areas (reaching a total of 37,841 beneficiaries) and integrates community/beneficiary participation in all of its funded sub-projects. Through the use of beneficiary score cards and satisfaction surveys, the project

made further progress in operationalizing social accountability activities, as emphasized in the Bank's Regional strategy. The project also continued and further expanded the interaction between NGOs and the Palestinian Authority.

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Locations

Country	First Administrative Division	Location	Planned	Actual
WEST BANK& GAZA	Not Entered	Gaza Strip		
WEST BANK& GAZA	Not Entered	West Bank		

Results

Project Development Objective Indicators

Indicator Name	Core	Unit of Measure	Value	Baseline	Current	End Target
Percentage of poor and vulnerable groups who have received improved social services	<input type="checkbox"/>	Text	Value	N/A	78%	75%
			Date	05-Jan-2011	14-Jun-2012	30-Jun-2013
			Comments	Not yet measured. Improved services can be measured a time after the beneficiaries started to receive the service.	MTR Recommendations: The NDC uses the PAD definition for vulnerable groups, incl. socially, economically, and geographically marginalized groups, using the terms marginalized and vulnerable interchangeably; PAD define poor as governorates with high levels of poverty according to the PCBS., and NDC works in the relatively poor governorates, e.g. Hebron, Northern and Southern Gaza. NDC measuresthis indicator against all grant types. In Year 1 "Improved" refers to any NGO sub-projects implemented, as the community score cards have yet to reveal beneficiaries' perception of improvements. Main Recommendation: To provide a quantitative measurement, update baseline as 0%	

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Percentage of recipient NGOs implementing accountability and transparency standards as defined in the Code of Conduct	<input type="checkbox"/>	Text	Value	6%	60%	75%
			Date	21-Feb-2011	14-Jun-2012	30-Jun-2013
			Comments	TBD at evaluation of NGOs signing on to the Code of Conduct. TA signing ceremony and information sessions took place in the West Bank on 21/2/2011 and in Gaza on 14/3/2011.	This will be updated through the Semi Annual Report (Jan-June 2012) expected early July 2012. NDC developed checklists for minimum standards required for NGOs to be considered applying good Code of Conduct standards using the Organizational Capacity Assessment Tool (OCAT). However, baseline and Y1 actual are the same as no changes occurred so far in evaluated NGOs Main recommendation: 1. The NDC has added "good governance" to the indicator text. To confirm this change, restructuring may be required. 2. NDC has revised the yearly targets proposed in the PAD. The Mid Term Beneficiary Assessment for Component 1 would inform if this is still needed or whether original (PAD) targets should be maintained.	
Mobilization of new funding sources for financing social service delivery by NDC	<input type="checkbox"/>	Text	Value	USD 8 million	0	USD 10 million
			Date	01-Oct-2010	14-Jun-2012	30-Jun-2013
			Comments		Indicator will be removed through simple (level-2) restructuring, as its design and meeting targets is beyond NDC's control and influenced by the unforeseen financial crisis that curbed some donors funding as well as the Arab Spring which promotes donors inclination	

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for a direct interaction with specific NGOs

Intermediate Results Indicators

Indicator Name	Core	Unit of Measure		Baseline	Current	End Target
Component 1: Empowerment Grants: Percentage of beneficiaries of NGO sub-projects live in localities isolated by the wall, Area C or East Jerusalem	<input type="checkbox"/>	Text	Value	66%	74%	Was 30%
			Date	04-Dec-2010	14-Jun-2012	30-Jun-2013
			Comments	TBD - data included in the proposals and verified by Program Officer during appraisal	NDC expanded indicator measurement to include Gaza. During project implementation, yearly targets and end-project target were changed from 30% to 70% based on assumption that baseline calculated during implementation was higher than original targets. As project only funds a finite number of subprojects, indicator can be reported as "achieved" once all subproject have been selected, and thus yearly progress measurement becomes obsolete. MTR mission noted that baselines should be 0%. Main recommendations and agreement with Client: 1. To provide a quantitative measurement, update Baseline as 0%. 2. It is recommended to keep target percentage in the indicator as original (30%); 3. Omit NDC's additions of Gaza to original indicator list, and recalculate yearly actuals to focus only on original PAD-specified locations.	
Component 1: Empowerment Grants: percentage of sub-projects with at least 10% NGO contribution of overall project costs	<input type="checkbox"/>	Text	Value	26%	N/A yet	30%
			Date	04-Dec-2010	14-Jun-2012	30-Jun-2013
			Comments	TBD - data included in the proposals and verified by	Will be reported upon NGO subproject completion. NDC	

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				Program Officer during appraisal	proposes to revise community contributions to 5 % as small CBOs, targeted by mentoring & innovation grants, are unable to meet the 10% contributions. Y 1 actual is calculated based on 5% and more NGO contribution. Main recommendations: This is a valid concern - confirming this change may require restructuring. MTR mission recommends restoring it to the 10% PAD values.	
Component 2: Code of Conduct Implementation: At least 90% of NGOs receiving training in the Code of Conduct make their annual financial statements public	<input type="checkbox"/>	Text	Value	13%	N/A yet	90%
			Date	15-Feb-2011	14-Jun-2012	30-Jun-2013
			Comments	Date of signing ceremony and information session	This will be reported on upon sub-project completion. As Coaching and Technical Assistance only started in September 2011, no progress can yet be calculated. While NDC believes this target will be met, a concern is that Gaza NGOs are reluctant to make their financial statements public. Main recommendation: 1. To update baseline to 0%, based on fact that 0% of NGOs received training on code prior to project. 2 Once this indicator is updated, NDC may wish to disaggregate the overall percentage by West Bank, and Gaza (i.e. one overall; one for West Bank, and one for Gaza)	
Component 2: Code of Conduct Implementation - Percentage of NGOs implementing good governance standards as defined in the code of conduct	<input type="checkbox"/>	Text	Value	0%		60%
			Date	??	14-Jun-2012	30-Jun-2013
			Comments	TBD at evaluation of NGOs	Updates will be available through SAR (Jan-June 2012)	

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				signing on to the code of conduct	in early July 2012. NDC uses OCAT tool for assessing 30 NGOs. Baseline is 0% because none of the target NGOs has been implementing all good governance standards in the code of conduct. Y1 actual value was not available due to delay in Coaching and Technical Assistance activities. NDC anticipates the 60% target to be achievable by Project end. Main Recommendation: NDC should update progress based on findings of the Mid Term Assessment and report in SAR in early July 2012.	
Component 3: Monitoring and Evaluation: Percentage of NGOs receiving support from NDC rate its services satisfactory	<input type="checkbox"/>	Text	Value	94%	N/A yet	70%
			Date	24-Mar-2011	14-Jun-2012	30-Jun-2013
			Comments	Baseline is higher than target, when the rating that was received from the NGOs, it was 94% (50% of the NGOs rated NDC services as satisfactory, and 44% rated its services as Highly Satisfactory)	Updates available in next NGO quarterly report, delivered by end-June 2012. Indicator relates only to Empowerment Grants - periodic assessments of NDC performance are obtained through periodic reporting by NGOs. During baseline survey, majority of NGOs were largely satisfied with NDC performance; hence baseline is higher than yearly targets specified in PAD. Main Recommendation: 1. To provide quantitative measurement, update baseline to 0%, also based on fact that 0% of NGOs are able to rate NDC before the project started. 2 MTR mission recommends keeping original PAD targets – NDC then reports that this indicator is	

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					over achieved and provides abovejustification for the high baselines.	
Component3: Project Management - NDC makes its annual financial statements public	<input type="checkbox"/>	Text	Value	Financial statements posted on the website	Yes	Financial statements posted on the website
			Date	03-Sep-2010	14-Jun-2012	30-Jun-2013
			Comments		NDC continues to post its financial statements on its website	

Data on Financial Performance (as of 11-Apr-2012)

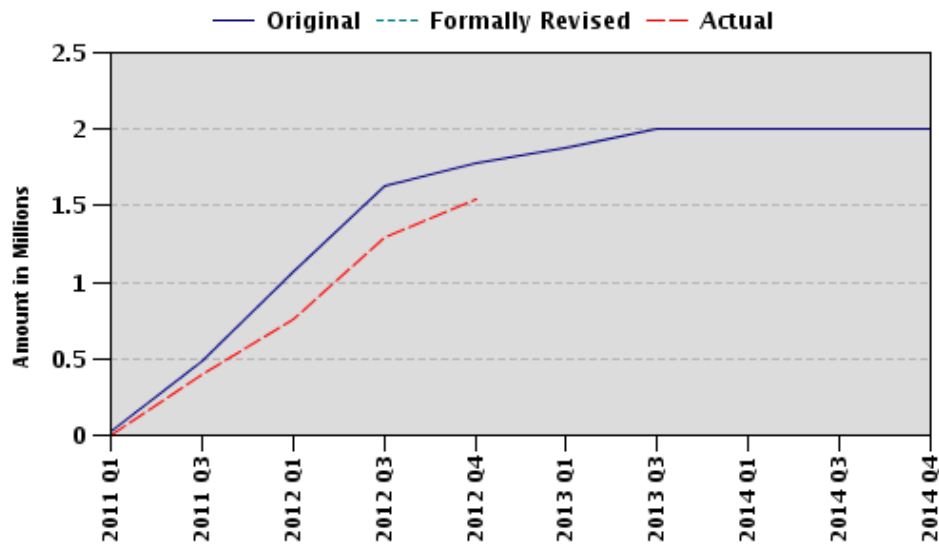
Financial Agreement(s) Key Dates

Project	Ln/Cr/Tf	Status	Approval Date	Signing Date	Effectiveness Date	Original Closing Date	Revised Closing Date
P117444	TF-97371	Effective	02-Aug-2010	02-Aug-2010	03-Sep-2010	30-Jun-2013	30-Jun-2013

Disbursements (in Millions)

Project	Ln/Cr/Tf	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
P117444	TF-97371	Effective	USD	2.00	2.00	0.00	1.54	0.46	77.00

Disbursement Graph



Key Decisions Regarding Implementation

ISR to be disclosed in line with Bank policy

Restructuring History

There has been no restructuring to date.

Related Projects

There are no related projects.