



## BO PICAR Community Investment in Rural Areas (P107137)

LATIN AMERICA AND CARIBBEAN | Bolivia | Agriculture Global Practice |  
IBRD/IDA | Investment Project Financing | FY 2012 | Seq No: 18 | ARCHIVED on 10-Apr-2019 | ISR35802 |

Implementing Agencies: Ministry of Planning and Development, Plurinational State of Bolivia, EMPODERAR, Ministry of Rural Development and Lands

### Key Dates

#### Key Project Dates

Bank Approval Date: 21-Jul-2011

Effectiveness Date: 23-Nov-2011

Planned Mid Term Review Date: 11-Aug-2014

Actual Mid-Term Review Date: 22-Sep-2014

Original Closing Date: 30-Apr-2017

Revised Closing Date: 30-Nov-2019

### Project Development Objectives

Project Development Objective (from Project Appraisal Document)

To improve access to sustainable basic infrastructure and services for the most disadvantaged rural communities selected in some of the poorest municipalities of Bolivia.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

### Components

Name

- 1 - Community Capacity Building:(Cost \$13.50 M)
- 2 - Community-Driven Development Investment:(Cost \$80.10 M)
- 3 - Coordination, Monitoring and Evaluation:(Cost \$13.50 M)

### Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	● Satisfactory	● Satisfactory
Overall Implementation Progress (IP)	● Satisfactory	● Satisfactory
Overall Risk Rating	● Moderate	● Moderate

### Implementation Status and Key Decisions

PICAR continues to make good implementation progress with all activities under the additional financing (PICAR AF) now well underway. This assessment is based on the findings of the implementation support visit conducted from February 5 to 14, 2019. PICAR AF (totaling around US\$60 million equivalent) is focusing on a total of 1223 communities and 106 municipalities in five departments (Chuquisaca, Cochabamba, Oruro, La Paz and Potosi). To date, the total number of subprojects executed, under implementation or identified amounts to 2,107 (880 under the original credit and 1,227 under the AF). The total number of beneficiary families of subprojects that received funding under PICAR and PICAR AF has reached 35,132. PICAR has 8 more months remaining until its closing (November 30, 2019) to complete the implementation of the subproject investments. This is an ambitious but feasible implementation effort if the accelerated pace of execution recorded since April 2017 is maintained. To better ensure the sustainability of the subproject investments in the post-project period, EMPODERAR has developed an action plan currently



underway to enhance the technical assistance and accompanying support to beneficiary communities in the productive, operation and maintenance phases of the subprojects. This is in addition to ensuring the technical quality of the investments. A training to update project staff and consultants on social and environmental safeguards has been completed across the 5 regional offices (URC). The next implementation support mission is scheduled for July/August 2019.

## Risks

### Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	--	● Moderate	● Moderate
Macroeconomic	--	● Low	● Low
Sector Strategies and Policies	--	● Moderate	● Moderate
Technical Design of Project or Program	--	● Low	● Low
Institutional Capacity for Implementation and Sustainability	--	● Substantial	● Substantial
Fiduciary	--	● Moderate	● Moderate
Environment and Social	--	● Moderate	● Moderate
Stakeholders	--	● Low	● Low
Other	--	--	--
Overall	--	● Moderate	● Moderate

## Results

### PDO Indicators by Objectives / Outcomes

Improve access to sustainable basic infrastructure and services for disadvantaged rural communities				
▶ Direct project beneficiaries (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	244,209.00	281,145.00	350,000.00
Date	01-Nov-2011	30-Nov-2018	12-Feb-2019	30-Nov-2019
Comments:	80% of the end target of the combined original and additional financing. Number of beneficiaries includes: (a) 45,765 with improved irrigation (corresponding 304 subprojects); 21,420 with improved rural roads (79 subprojects); 159,591 from productive interventions (968 subprojects); 42,724 with improved sanitation (208 subprojects); 3,709 electrification (29 subprojects); and 7,936 others (49 subprojects).			
▲ Female beneficiaries (Percentage, Custom Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target



Value	0.00	49.50	49.70	45.00
<b>▲Indigenous beneficiaries (Percentage, Custom Supplement)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	94.00	94.00	85.00
<b>▲Female heads of household (considered most vulnerable in targeted communities) (Percentage, Custom Supplement)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	22.00	22.00	20.00
<b>▶Subproject fully functional 12 months after their completion (Percentage, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	99.12	99.51	75.00
Date	01-Nov-2011	30-Nov-2018	12-Feb-2019	30-Nov-2019
Comments:	132 percent of the end-of-project target. This is on the basis of a total of 815 subprojects completed for a time period of at least 12 months and of which 811 are functional). This value is likely to fluctuate with the increasing number of completed subprojects.			
<b>▶Improved access to basic infrastructure and services in targeted communities (Text, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	3.0 Additional months of road access per year (corresponding to 79 communities with improved rural road access during the rainy season); 1548 ha irrigated (new and improved); 1,921 km of fences constructed; additional 462 m3 per day of safe drinking water available for targeted communities	Additional 3 months of road access per year; 1,400 ha irrigated (new and improved); 480 km of fences constructed; additional 400 m3per day safe drinking water available for targeted communities
Date	01-Nov-2011	31-May-2018	12-Feb-2019	30-Nov-2019
Comments:	The level of achievement of the respective sub-targets are as follows: (i) road access: 100 percent, (ii) hectares irrigated: 111 percent; (iii) fence constructed: 143 percent; and (iv) m3 of additional water available:116 percent. Given that the end-of-project target of fences (480 km) is already largely exceeded, it was agreed during the MTR to increase the target value to 1.340 km. The results of the recent beneficiary satisfaction survey confirms the above-mentioned levels of achievement.			

## Intermediate Results Indicators by Components

### 1 - Community Capacity Building



▶Number of beneficiaries trained in project management (of which women) (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	15,525.00	15,818.00	14,000.00
Date	01-Nov-2011	30-Nov-2018	12-Feb-2019	30-Nov-2019
Comments:	113 percent of the end-of-project target. As agreed previously, the definition of this indicator has been clarified to include only training provided to committee members in areas that include financial management, procurement, safeguards, subproject management and Operation and Maintenance, etc. with 44 percent of beneficiaries of these trainings being female.			
▶Percentage of community members satisfied with planning process and sub-project identification (of which women) (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	81.40	96.80	70.00
Date	01-Nov-2011	30-Nov-2018	12-Feb-2019	30-Nov-2019
Comments:	138 percent of the end target. This updated value is based on the results of the recently-completed Beneficiary Satisfaction Survey (December 2018). The reported level of satisfaction among women is 96.6 percent.			

## 2 - Community-Driven Development Investment

▶Number of beneficiaries engaged in sub-project implementation committees (of which women) (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	5,841.00	6,519.00	7,800.00
Date	01-Nov-2011	30-Nov-2018	12-Feb-2019	30-Nov-2019
Comments:	84 percent of the end target, and of which 65.3 percent are women.			
▶Percent of subprojects satisfactorily completed implementation, including final accounting (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	87.00	56.40	80.00
Date	01-Nov-2011	30-Nov-2018	12-Feb-2019	30-Nov-2019
Comments:	71 percent of the end-of-project target. This is based on a total of 923 sub-projects completed, including the final accounting of 1,637 subprojects executed and/or under execution. The variation in the reported value is explained by the change in the proportion of a larger number of new subprojects (denominator) in relation to the number of subprojects that have satisfactorily completed the final accounting until now (numerator).			
▶Percentage of completed subprojects whose technical and fiduciary audits have no substantial remarks (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	84.00	94.30	90.00



Date	01-Nov-2011	30-Nov-2018	12-Feb-2019	30-Nov-2019
Comments:	94.3 percent of subprojects do not have any observations. Minor observations were found for 5.7 percent. These values are based on the results of the recently completed (December 2018) Technical, Fiduciary and Environmental audit which consider a sample size of 258 subprojects out of a universe of 860 subproject.			

### 3 - Coordination, Monitoring and Evaluation

#### ►Percentage of community members satisfied with sub-project outputs (infrastructure/service) (of which female) (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	95.30	75.00
Date	01-Nov-2011	30-Nov-2018	12-Feb-2019	30-Nov-2019
Comments:	137 percent of the end target. This updated value is based on the results of the recently-completed Beneficiary Satisfaction Survey (December 2018). The reported level of satisfaction among women is 95.8 percent.			

## Data on Financial Performance

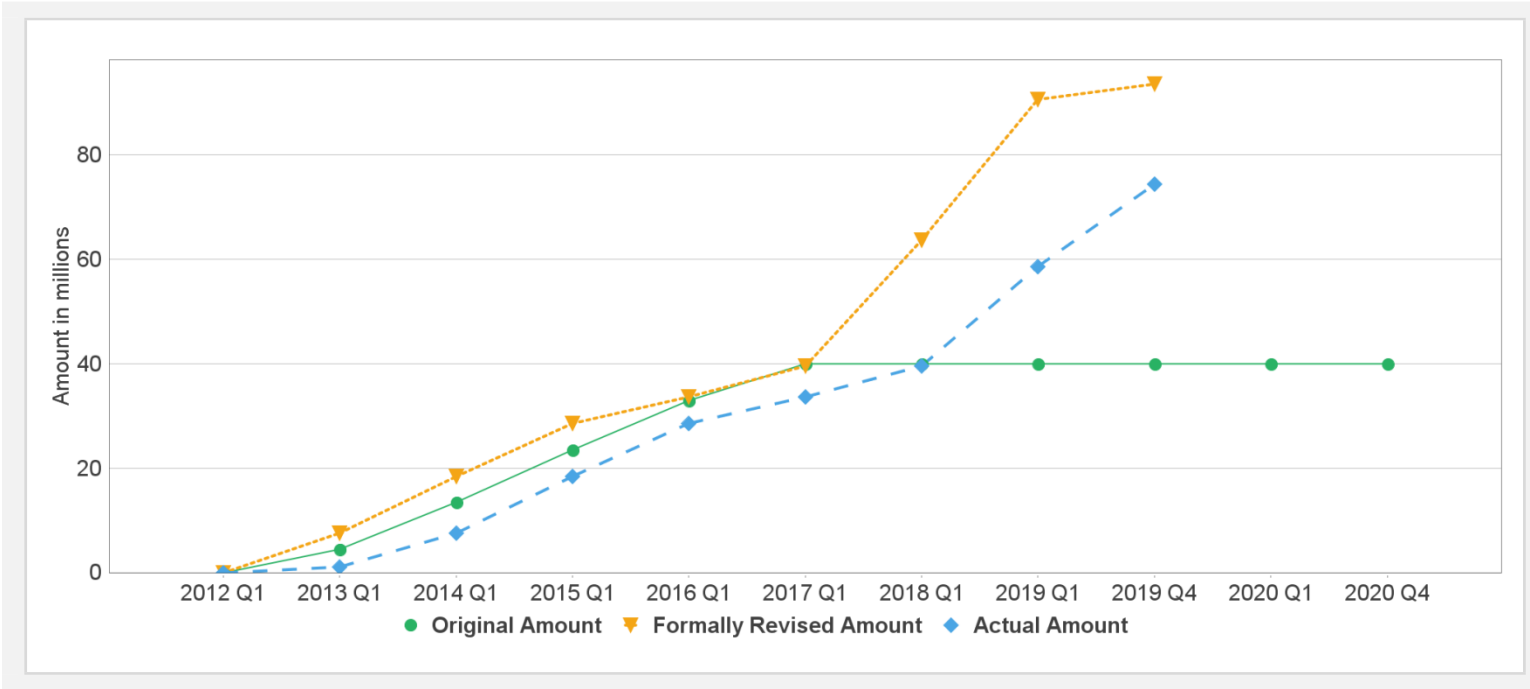
### Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
P107137	IDA-50040	Closed	USD	40.00	39.76	0.24	36.33	0.00	100%
P107137	IDA-57120	Effective	USD	55.70	55.70	0.00	38.06	17.99	68%
P107137	IDA-57130	Effective	USD	4.30	4.30	0.00	0.00	4.33	0%

### Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P107137	IDA-50040	Closed	21-Jul-2011	22-Aug-2011	23-Nov-2011	30-Apr-2017	30-Apr-2017
P107137	IDA-57120	Effective	04-Aug-2015	16-Nov-2015	15-Feb-2016	30-Nov-2019	30-Nov-2019
P107137	IDA-57130	Effective	04-Aug-2015	16-Nov-2015	15-Feb-2016	30-Nov-2019	30-Nov-2019

## Cumulative Disbursements



### Restructuring History

There has been no restructuring to date.

### Related Project(s)

P154854-BO Community Investment in Rural Areas Project Additional Financing