



## Mexico School Based Management Project (P147185)

LATIN AMERICA AND CARIBBEAN | Mexico | Education Global Practice |  
IBRD/IDA | Investment Project Financing | FY 2015 | Seq No: 8 | ARCHIVED on 26-Jun-2018 | ISR33016 |

Implementing Agencies: United Mexican States, Secretaria de Educacion Publica

## Key Dates

## Key Project Dates

Bank Approval Date:24-Oct-2014

Effectiveness Date:09-Jul-2015

Planned Mid Term Review Date:18-Sep-2017

Actual Mid-Term Review Date:10-Oct-2017

Original Closing Date:31-Dec-2018

Revised Closing Date:31-Dec-2018

## Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The objective of the Project is to improve schools' managerial capacity and parental participation to reduce dropout, repetition and failure rates among PEC Schools and PETC Schools.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

Yes

Board Approved Revised Project Development Objective (If project is formally restructured)

The objective of the Project is to improve schools' managerial capacity and parental participation to reduce dropout, repetition and failure rates among Participating Schools.

## Components

Name

Increasing School Autonomy and Parent Participation:(Cost \$342.00 M)

Improving Schools' Managerial Capacity:(Cost \$3.50 M)

Research and Innovation:(Cost \$3.62 M)

## Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	● Satisfactory	● Moderately Satisfactory
Overall Implementation Progress (IP)	● Satisfactory	● Satisfactory
Overall Risk Rating	● Moderate	● Moderate



## Implementation Status and Key Decisions

Progress towards achievement of PDO has been downgraded to Moderately Satisfactory. In school year 2016-2017 changes were made to the format of the *Estadística 911*, which provides data for the calculation of several indicators, and these changes have had an effect on a few of the PDO indicators. The Bank and Secretariat of Basic Education (SEB) are working on clarifying these changes and their effects on achieving the PDO. The current values for these indicators will be updated in the next ISR.

Implementation Progress remains Satisfactory as key activities continue to progress and disbursements are on track with estimates. In addition, the impact evaluation of the Project continues to progress as expected. The final data collection was completed in May 2018 and the results will be disseminated in the coming months.

## Risks

### Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	--	● Moderate	● Moderate
Macroeconomic	--	● Moderate	● Moderate
Sector Strategies and Policies	--	● Low	● Low
Technical Design of Project or Program	--	● Moderate	● Moderate
Institutional Capacity for Implementation and Sustainability	--	● Moderate	● Moderate
Fiduciary	--	● Moderate	● Substantial
Environment and Social	--	● Low	● Low
Stakeholders	--	● Moderate	● Moderate
Other	--	--	--
Overall	--	● Moderate	● Moderate

## Results

### Project Development Objective Indicators

► Proportion of a representative sample of Participating Schools with a director that scores 3 or above in the World Management Survey (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	21.00	21.00	27.00	25.00
Date	01-Aug-2014	16-Dec-2016	31-Dec-2017	31-Dec-2018



► Proportion of a sample of Participating Schools that increase parental participation (score more than 1 in the AGE) (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	83.90	83.90	93.20	90.00
Date	01-Aug-2014	16-Dec-2016	31-Dec-2017	31-Dec-2018

► Dropout rate among Participating Schools (primary) (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	3.18	3.18	2.56	2.91
Date	01-Aug-2014	16-Dec-2016	31-Dec-2017	31-Dec-2018

▲ Dropout rate among Participating Schools (secondary) (Percentage, Custom Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	5.31	5.31	2.12	4.80
Date	01-Aug-2014	16-Dec-2016	31-Dec-2017	31-Dec-2018

► Gross failure rate among Participating Schools (primary) (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	1.10	1.10	1.10	1.00
Date	01-Aug-2014	16-Dec-2016	16-Dec-2016	31-Dec-2018

▲ Gross failure rate among Participating Schools (secondary) (Percentage, Custom Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	3.49	3.49	3.49	3.26



Date	01-Aug-2014	16-Dec-2016	16-Dec-2016	31-Dec-2018
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► Repetition rate among Participating Schools (secondary) (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.63	0.63	0.63	0.60
Date	01-Aug-2014	16-Dec-2016	16-Dec-2016	31-Dec-2018

Overall Comments

**Intermediate Results Indicators**

► General national criteria for the application of the formula to allocate direct transfers to schools adopted by all States (Yes/No, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	N	N	Y	Y
Date	01-Aug-2014	16-Dec-2016	31-Dec-2017	31-Dec-2018

► Design of capacity building activities on SBM for school supervisors (Yes/No, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	N	Y	Y	Y
Date	01-Aug-2014	30-Apr-2016	31-Dec-2017	31-Dec-2018



► Percentage of supervisors of Participating Schools that receive capacity building activities in SBM (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	62.03	62.03	80.00
Date	01-Aug-2014	30-Apr-2016	30-Apr-2016	31-Dec-2018

► Design of capacity building activities on SBM for school directors (Yes/No, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	N	Y	Y	Y
Date	01-Aug-2014	16-Dec-2016	31-Dec-2017	31-Dec-2018

► Design of capacity building activities on SBM for parents (Yes/No, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	N	N	Y	Y
Date	01-Aug-2014	30-Apr-2016	31-Dec-2017	31-Dec-2018

► Proportion of Participating Schools that provide capacity building activities to parents on SBM (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	46.13	60.01	90.00
Date	01-Aug-2014	30-Apr-2016	31-Dec-2017	31-Dec-2018



▶ Direct project beneficiaries (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	6,900,000.00	9,656,040.00	9,656,040.00	8,900,000.00
Date	01-Aug-2014	30-Apr-2016	30-Apr-2016	31-Dec-2018

▲ Female beneficiaries (Percentage, Custom Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	48.63	49.10	50.04	48.70

▶ New instrument to measure schools' managerial capacities designed and implemented (Yes/No, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	N	Y	Y	Y
Date	01-Aug-2014	30-Apr-2016	31-Dec-2017	31-Dec-2018

▶ Baseline data collected, analyzed, and presented to education authorities (for the assessment of interventions on Participating Schools) (Yes/No, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	N	Y	Y	Y
Date	01-Aug-2014	16-Dec-2016	31-Dec-2017	31-Dec-2018



► First follow-up data collected, analyzed, and presented to the education authorities for policy adaptation/re-design (for the assessment of interventions on Participating Schools) (Yes/No, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	N	Y	Y	Y
Date	01-Aug-2014	30-Jun-2017	31-Dec-2017	31-Dec-2018


► Second follow-up data collected, analyzed, and presented to the education authorities for policy adaptation/redesign (for the assessment of interventions on Participating Schools) (Yes/No, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	N	N	N	Y
Date	01-Aug-2014	30-Apr-2016	31-Dec-2017	31-Dec-2018

#### Overall Comments

### Data on Financial Performance

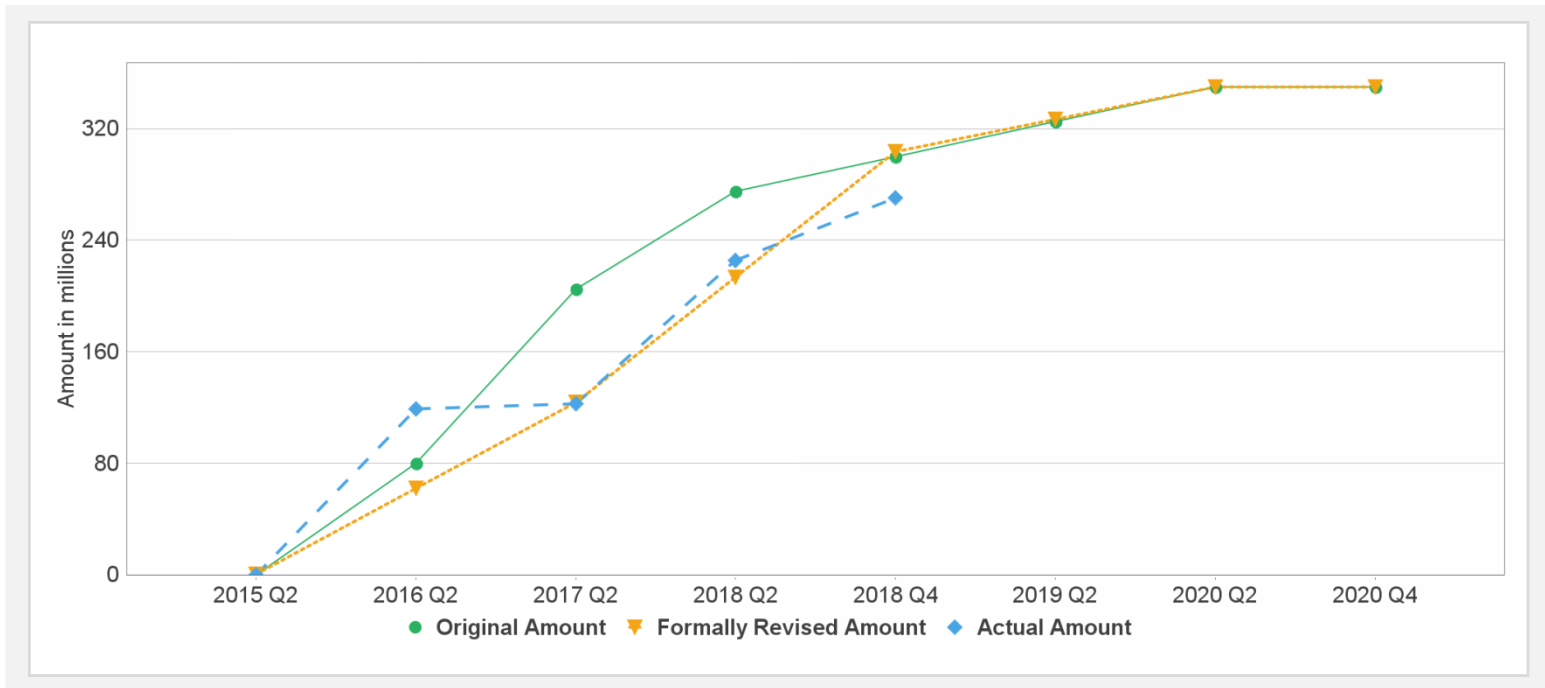
#### Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	Disbursed
P147185	IBRD-84460	Effective	USD	350.00	350.00	0.00	271.36	78.64	 78%

#### Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P147185	IBRD-84460	Effective	24-Oct-2014	13-Mar-2015	09-Jul-2015	31-Dec-2018	31-Dec-2018

#### Cumulative Disbursements



## Restructuring History

Level 1 Approved on 26-Jul-2017

## Related Project(s)

There are no related projects.